

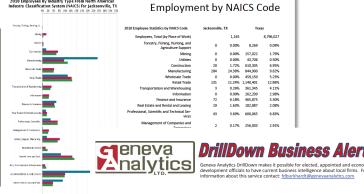
Bringing Big City Economic Development Capacity to Smaller & Mid-Sized Communities

About DrillDown 2.0™

Virtually every economic development organization's strategic plan contains a business retention and expansion component. Over 90% of the plan objectives involve identifying companies that may be experiencing serious downturns or that are doing well and may be recruited to another community.

Strip away all of the professional terminology and there are three basic objectives:

- Identify at risk firms and, where possible, assist them
- Identify firms that are likely to expand and assist them
- Develop and retain relationships with current companies that might be vulnerable to being recruited to another community



BUSINESS WATCH BOB EVANS FOODS, IN

Internal pressures with in the Bob Evans Board may cause the company to sell off its real estate holdings. This action would have significant impact on the City of Kenia and the workforce associated with the Xenia (Township) operation. Local Action; Sair in dose touch with local management and look for indicators that may signal a slowdown of a redirection of production to other facilities. NOT: The local facility's

a redirection of production to other facilities. NOTE: The local facility's production line is aging which may increase the risk of its closure and/or its consolidation into a more modern facility Reuters

At least six state investment firms are interested in

buying the property assets of restaurant and packaged food company Bob Evans Farms Inc, th Wall Street Journal reported, citing people familia with the matter. The bidders include Spirit Realty Capital

Inc, American Realty Capital Properties Inc, Sto Capital and National Retail Properties Inc, the

and a leveraged balance sheet investors are belivery hesitant to buy into the recovery story with activist investors already onboard.

Unificult start 10 db15 uniform trailing of \$3.98.3. Bit follows proposed first diving compared to the year before. Restaurant sales were down by 1.89% to \$2.04.2 million which was largely the result of a 2.0% decline in comparable store sales. The BEF Foods \$2.04.2 million which was largely the result of a 2.0% decline in comparable store sales. The BEF of soil will be sales and the sales of production facility, sales at BEF were up by 50. The company posted a GAAP loss of a million, for a loss of 50.04 get when, the compared to but year's loss of \$5.04 get when, the compared to but year's loss of \$5.04 get when, the compared to but year's loss of \$5.04 get when, the compared to but year's loss of \$5.04 get when, the compared to but year's loss of \$5.04 get when, the compared to but year's loss of \$5.04 get when, the compared to but year's loss of \$5.04 get when, the compared to but year's loss of \$5.04 get when, the compared to but year's loss of \$5.04 get when, the compared to but year's loss of \$5.04 get when the compared to the year's loss of \$5.04 get when the compared to \$5.04 get when

52.3 million, or \$0.10 per share. Adjusted earnings fell sharply as well compared to the \$15.2 million reported last year.

A modest positive result of the restaurant business was offset by a small loss at BEF Foods, while the

e profitability of both segments fell compared to year before.

August Presentation

uarters amidst activist investor pressure, the equity the business is valued at around a billion, ote that the company has some \$463 million in tebt, and holds just \$3 million in cash which results a rather sizable net debt position.

en the discrepancy in the first quarter already, valuation multiples based on GAAP metrics will much higher.

debt position is rather high, especially in relation let earnings and trailing EBITDA of about \$100 (on Earnings are especially on the bide side if

The debt position is rather high, especially in relative to net earnings and trailing EBITDA of about \$100 million. Earnings are especially on the high side if earnings continue to be under pressure.

Long Term Challenges

The company has seen a great deal of challenges in

recent years with sales improving from \$1.5 billion in 2005 to peak at \$1.75 billion in 2009, to fail to little over \$1.3 billion on a trailing basis. Earnings have been very volatile, ranging from anything between a tirp profit and peak earnings of \$70 million in 2010, although trailing earnings total just \$35 million by now.

It should be noted that the business has retired a third of its shares outstanding over this time period while leverage has risen a lot. Worse, much of this debt is of a shorter term nature posing significant

We Get Results:

Given the speed with which the business environment can change, the tools needed by economic development staff must keep pace: They must be cost effective, timely and produce reliable information. The DrillDown 2.0^{TM} process involves identifying and tracking industry segments, markets and unique local predictive indicators so that response can be strategic and immediate.

Full Range of Products and Services:















For more information, call 937.597.3156 or email fdburkhardt@genevaanalytics.com.





Social and Economic Stability are the Results of a Successful Retention and Expansion Program

Programmatic results requires that the local economic development organization overcome several major challenges.

The most common are:

- Access to reliable sources of target company information
- Access to industry trends for key sectors of a local economy
- Cost of conducting direct mail surveys, tabulations and reporting
- Adequate levels of staffing and volunteers for follow-up

Given the speed with which the business environment can change, the tools needed by economic development staff must keep pace. The tools must be cost effective, timely and produce reliable information. DrillDown 2.0™ is not based on a company's credit scores or history. The process involves identifying and tracking industry segments, markets and unique local predictive indicators.

WHAT DO WE PROVIDE?

Acquisition/Sale Activity

- Assessment of local firm has acquired a new company
- Assessment of impact if merger
- Assessment if local firm is sold
- Contact info on acquired firm

Regulatory Action

- Assessment of violation/penalties
- Assessment on local operations
- Scan for similar industry violations and their impact
- Follow-up calendar

WHERE DO WE GET OUR INFORMATION?

Federal/State Govt. Agencies

All companies subject Federal oversight and/or reporting are scanned on a monthly basis for notices of acquisitions, sales, notices of layoffs, etc.

Print & Trade Journals

Over 100 trade journals, site selection publications are scanned on a weekly basis.

Internet & Social Media Sources

- Key social media sites are monitored for indicators of company movements, layoffs, expansions.
- Commercial Real Estate Listings on LoopNet, Co-Star, Xceligent.



About Geneva Analytics, LTD:

Geneva Analytics, LTD. was founded in 2009 by Fred D. Burkhardt. The concept emerged while working in Wisconsin, where it was discovered that many smaller communities, understanding the importance of economic development, had virtually only two options:

- Fund their own department with the limited resources available, which left little to implement and maintain programming after staffing and overhead costs.
- Join a regional partnership that is comprised of a collaborative vision, often overlooking
 the needs of the smaller and mid-sized communities, and allocating preferences to the
 bigger, more influential partners within the consortium.

Fred D. Burkhardt, MBA, IOM, has been providing business management and economic development services and counseling for more than 35 years. The commitment to provide various services to aid communities with revenue enhancement, job generation and tax base diversification has been, and continues to be, Fred's primary objective.



